

Compared with the time we spend in development, our systems spend much longer in production.

Surely it's worth us spending a little of our development time to make our systems easier to manage.



Making use of some strong stereotypes Intended to make a point Not reflective of any one I know



Definition

A developer is someone who works on the construction of a system

What does a Developer value most?

Working Code. Readable Code. Elegant Code. Clear Code. Performant Code. Simple Code. Effective Code. Testable Code. Maintainable Code. Efficient Code. Tested Code.

What does a Systems Administrator value most?

Predictability

Definition

A systems administrator is someone who is responsible for looking after a production system

What does a Systems Administrator value most? Predictability

Systems Administrators are charged with keeping things going.

Anything that gets in the way of that goal is bad.

CHANGE is good. You go first. (Richard Campbell, Dot Net Rocks)



Developers work on one system at a time Systems Administrators work on many systems all the time

Developers know (almost) everything about one system Systems Administrators know something about every system

Developers spend weeks or months (or longer) on one system Systems Administrators spend hours (or minutes) on each system

Developers have to fix problems before the end of the sprint/phase/project Systems Adminstrators have to fix problems by the end of the day



The key question ...



The key question ...

There is some **bad news** ...



There is some bad news You do need to write documentation

START EARLY don't leave it to the end. Start early in the project and capture information as it occurs to you.

UPDATE OFTEN Find an approach that works for you/your team. Something lightweight so you can update things easily and quickly; Probably not Word. OneNote/Wiki. Even Email

SUGGESTION

Here's a structure that works Architecture – a summary of physical deployment Symptoms – a list of failure modes that users might encounter Actions – possible remedies Procedures – step by step instructions for common procedures Reference – additional reference material



PRACTICE

Nothing should be done for the first time **at go-live.** Everything should be practiced – rehearsed – before it's needed for real.

SIMPLIFY

Regular rehearsal will reveal where the pain points are in your process Attend to them! Work to reduce the pain.

> AUTOMATE Avoid the "simple 48 step checklist"

TIPS What *can* be automated, *should* be automated. What *can* be eliminated *should* be removed.

TECHNOLOGIES MSI installers – Batch/Cmd files – Powershell – NAnt – MSBuild

SUGGESTION Deployment to ALL your test and staging environments should be done the same way as go-live.



SECURITY

Proper controls of access are necessary. Security must not be an afterthought

Sufficient security has to be designed in from the start, because you can't design it in later

Note that you don't have to build it, necessarily, but you do have to know what you're going to do

CONSIDERATIONS

Authentication – how will you know WHO a particular user is? Authorisation – how will you know WHAT they are allowed to do? Disclosure – you will you LIMIT what they can see?



THE CLEAR BOX

When we are developing, the system is a clear box – we can take the lid off to see what is going on when something goes wrong.

THE BLACK BOX

When the system is in production, the system is a black box – administrators don't have the option of taking off the lid. We must provide a way to look inside the system.

TRACING Leaving a trail allowing someone to trace program flow from layer to layer Or even object to object or class to class High volume – for developers

> LOGGING Recording the results of actions Low volume – for administrators

CONTEXT Don't just log the failure message Conceals critical information that may be necessary to solve the problem Also log the context of the error Date/Time/User/Server/Action/Parameters



Keep things as simple as they can be, but no simpler.

ESSENTIAL COMPLEXITY

Some complexity is inherent to the problem you're trying to solve. If you leave out some part of this, you can't solve the problem.

ACCIDENTAL COMPLEXITY

Some complexity comes about from the way that you try to solve the problem. Work to reduce/eliminate accidental complexity as far as you can

> SOURCES OF COMPLEXITY Business Domain – Rules, interactions Performance – scaling up, scaling out Technology choices – choice





DOCUMENTATION

Start working on your release documentation today. Capture the information as it occurs to you, don't leave it to the end.

TECHNOLOGIES

OneNote – open all the time to capture Wiki – web page open all the time Word – document open all the time *Reduce friction*



COMMUNICATION

Start opening the paths of communication with your Systems Administrators Work to reduce the surprise factor Treat System Administrators as another important group of system users Get some Admin involvement, even kicking and screaming



TREAT THE PAIN Start work to reduce the pain of deployment and support

What is pain?

Every time you have to crack the lid to find out why something went wrong Every step you have to perform while building or deploying or starting Every check you have to perform manually

Automate everything you can

Don't leave PAIN untreated. Take steps to make things easier.

Another place to avoid the simple 48 point checklist

HISTORIC PAIN

Current Policies/Opinions/Conventions are often driven by historical pain. Don't ignore these – you risk getting the people you depend upon offside Find out the source of the pain – is it still valid or not? Tread carefully!

CURRENT PAIN

As you work on the system, pay attention to things that are difficult to do ... Make them easy!

You make your own life easier, as well as that of other people Get new people to try things out – find out pain to which you're already immune

FUTURE PAIN

When you have a choice, make decisions now to make your future easier

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